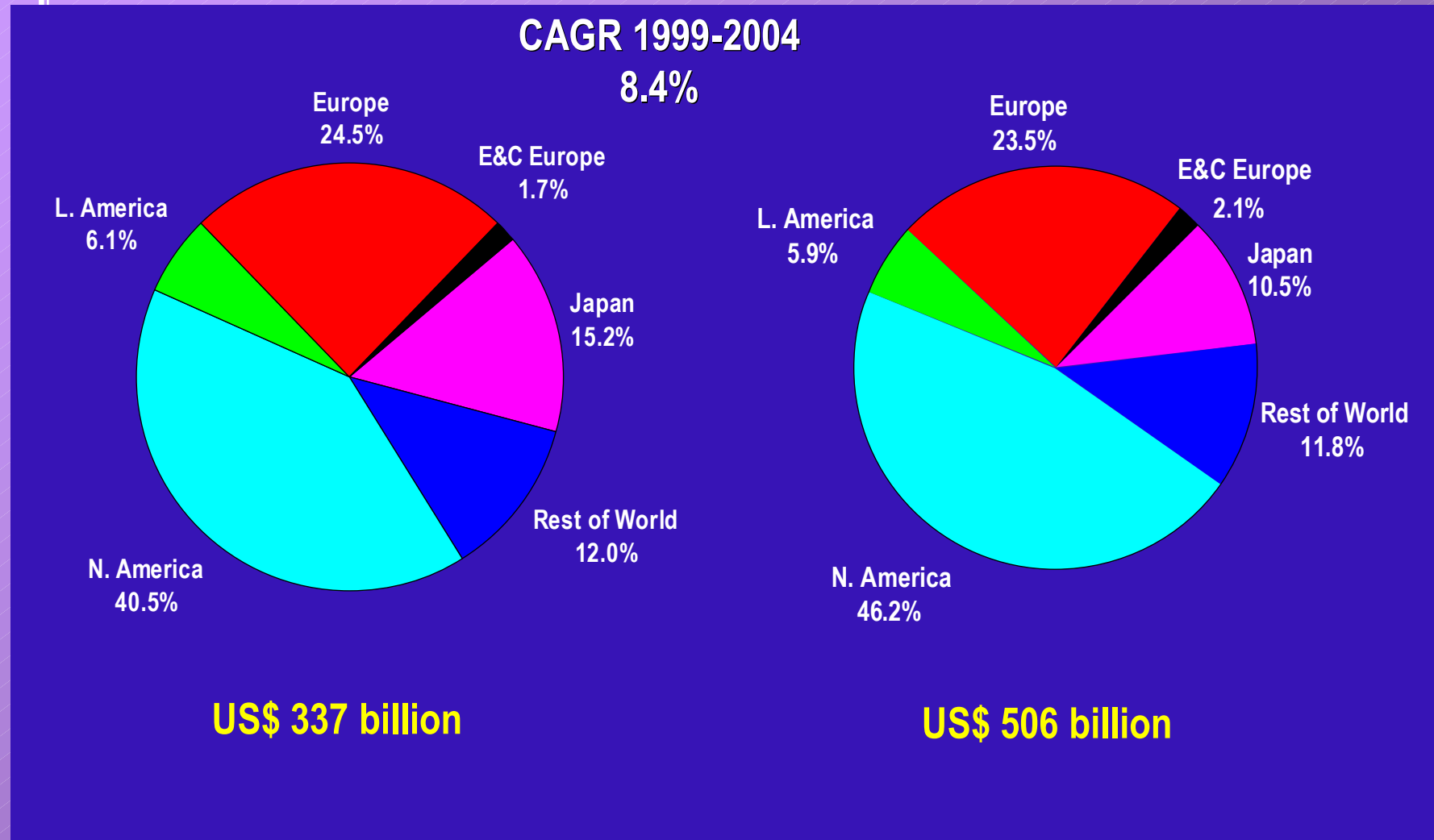


**Prospects for Generics Pharmaceuticals  
the USA and Europe**  
*European Generics Association*

*October 2000*

**Graham Lewis, Vice President  
Strategic Consulting  
IMS HEALTH**

# World Pharmaceutical Market by Region



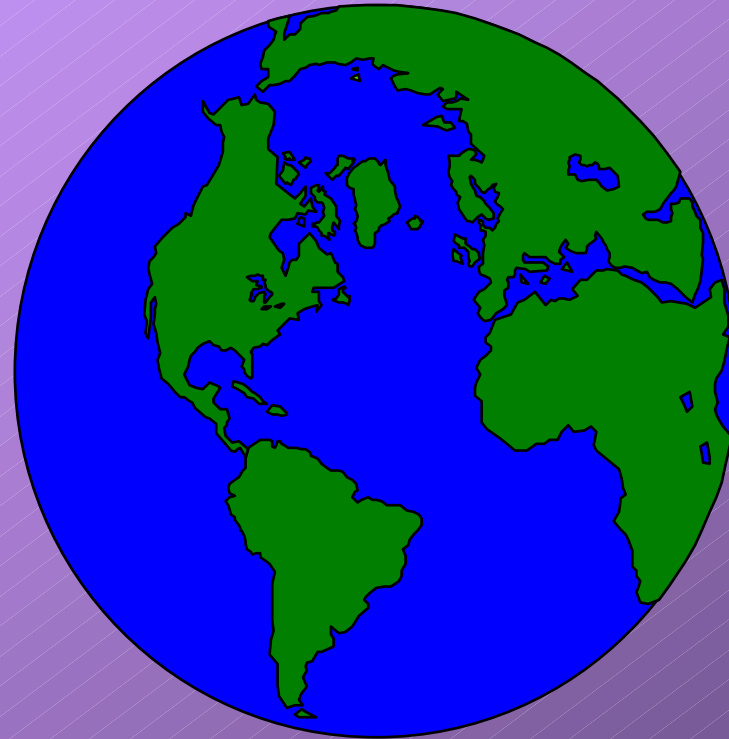
# Country Rank 1999 & 2004

<b>COUNTRY</b>	<b>99 RANK</b>	<b>2004 RANK</b>
<b>U.S.A.</b>	<b>1</b>	<b>1</b>
<b>Japan</b>	<b>2</b>	<b>2</b>
<b>Germany</b>	<b>3</b>	<b>3</b>
<b>France</b>	<b>4</b>	<b>4</b>
<b>Italy</b>	<b>5</b>	<b>6</b>
<b>U.K.</b>	<b>6</b>	<b>5</b>
<b>Spain</b>	<b>7</b>	<b>7</b>
<b>Brazil</b>	<b>8</b>	<b>11</b>
<b>China</b>	<b>9</b>	<b>8</b>
<b>Canada</b>	<b>10</b>	<b>9</b>
<b>Mexico</b>	<b>11</b>	<b>10</b>
<b>Argentina</b>	<b>12</b>	<b>13</b>
<b>India</b>	<b>13</b>	<b>12</b>

# Definition of Generics

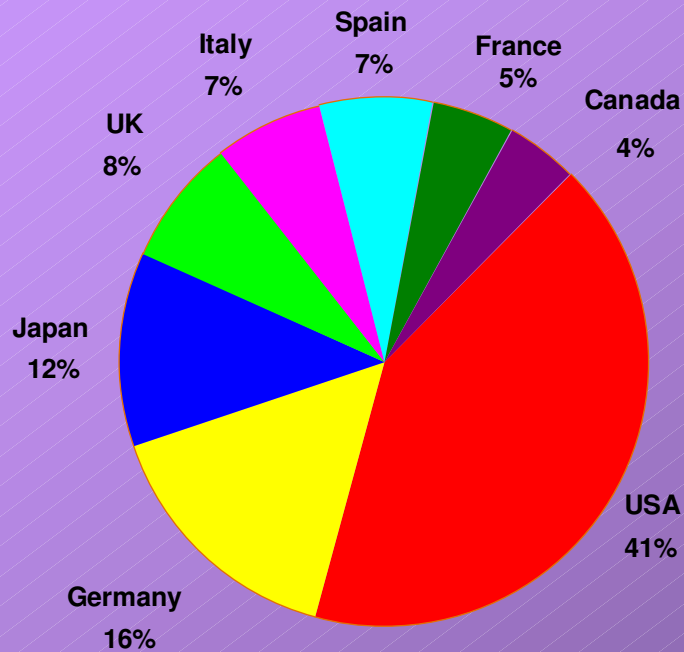
- **Varies depending on whether the products are handled as branded or unbranded**
- **“A product, which is a copy of an original product whose patent has expired, and may be marketed either as a brand or using the generic name.”**

# Geographic Overview

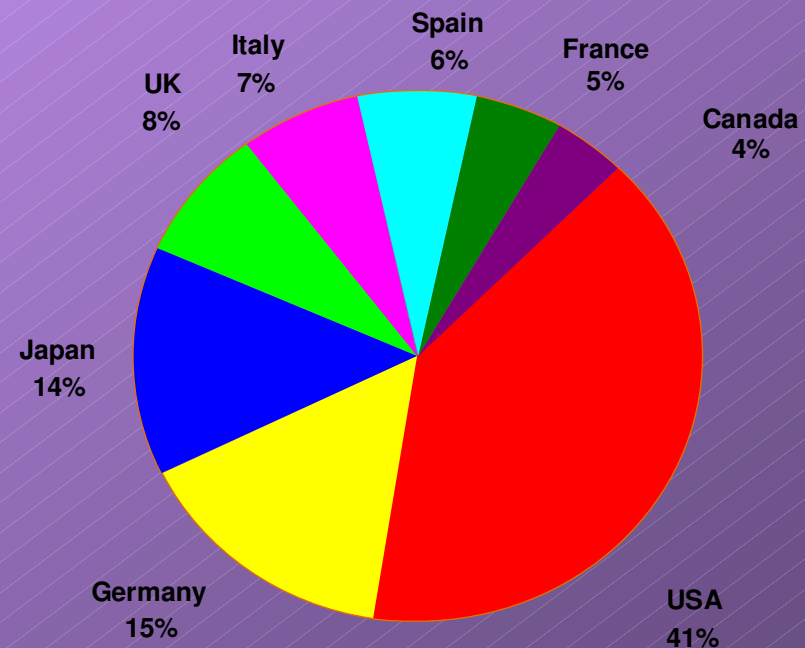


# Retail Growth For Major Generics Markets 1998 & 1999

**1998 - US\$ 15.9 bn**



**1999 - US\$ 17.2 bn**

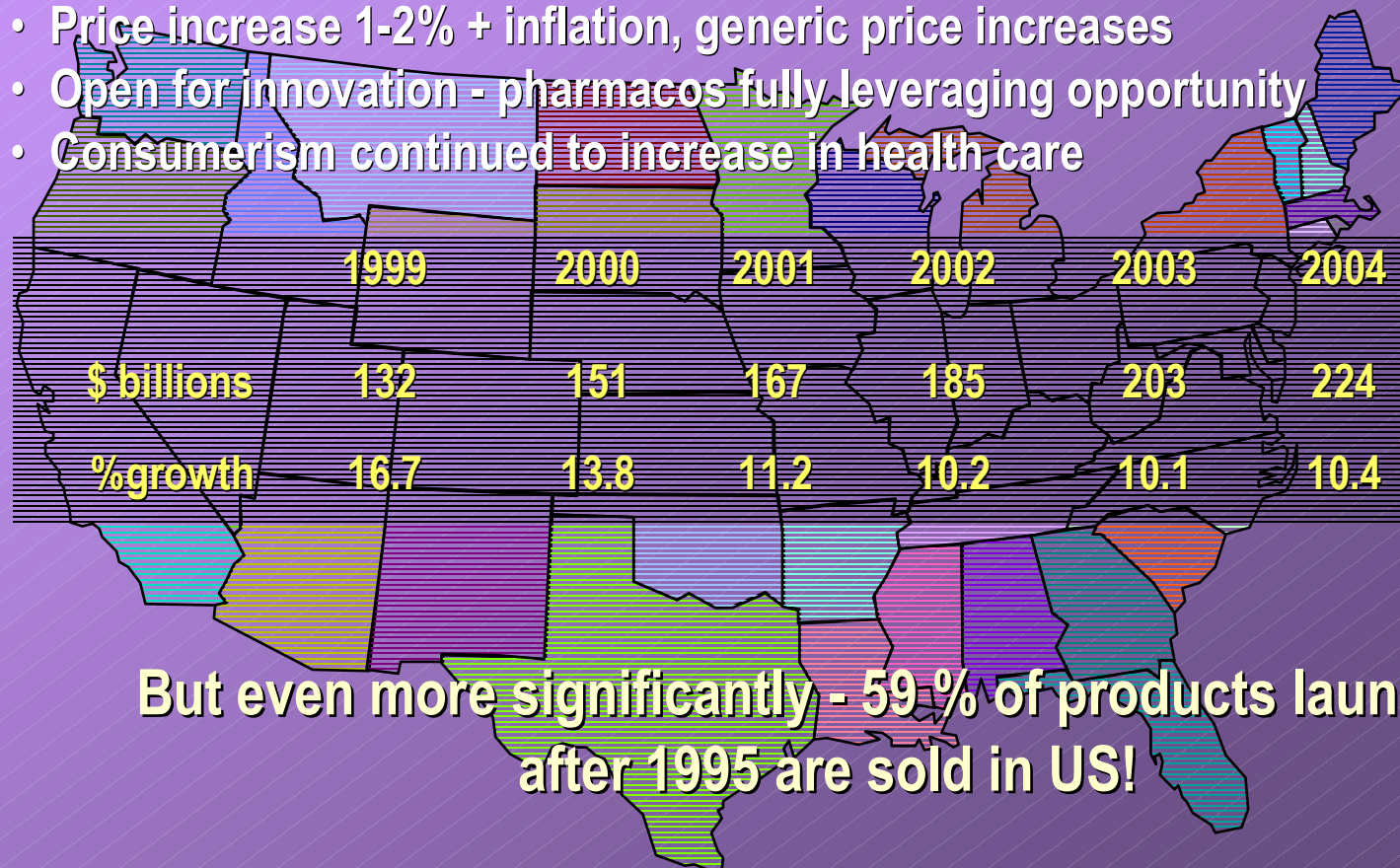


**Retail Generics Growth 1999/1998 = 8.2%**  
**Total Retail Growth 1999/1998 = 12.4%**

# Key trends US

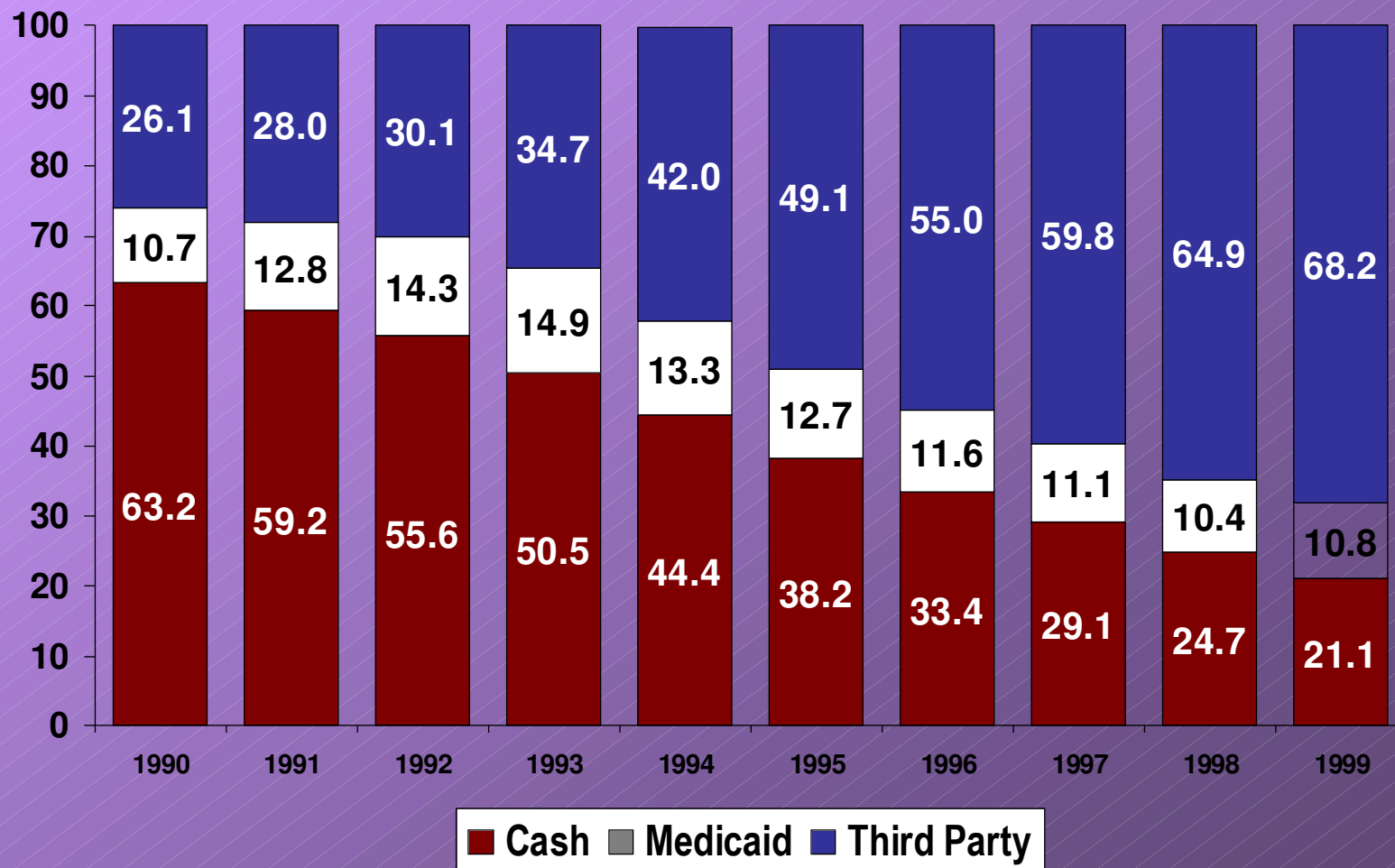
## Assumptions

- Election unlikely to drastically impact Medicare
- GDP growing 3-3.5% p.a.
- Price increase 1-2% + inflation, generic price increases
- Open for innovation - pharma fully leveraging opportunity
- Consumerism continued to increase in health care

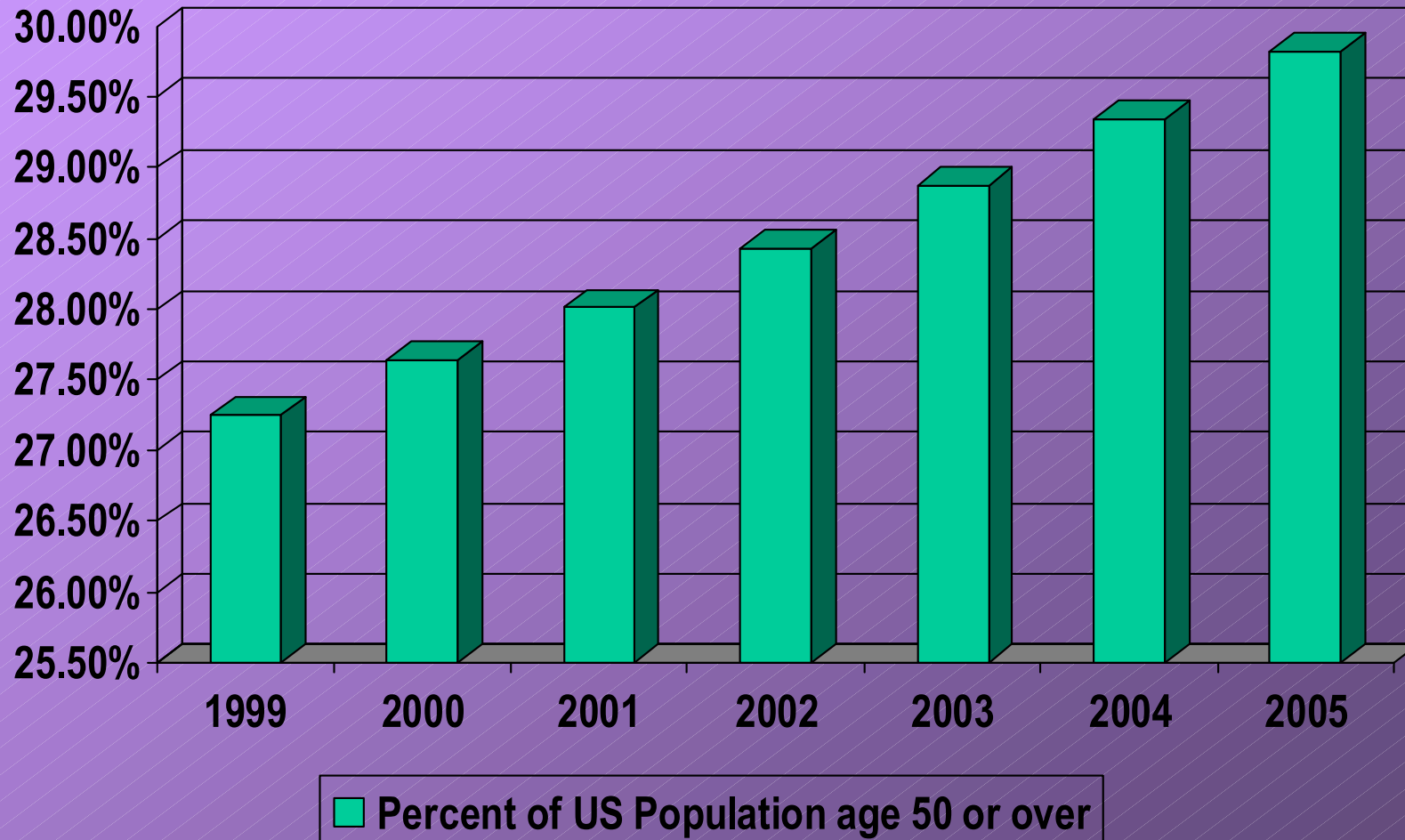


# Managed Care Pays for 68.2% of all Prescriptions Dispensed

## % Rx Dispensed



# By the Year 2005, Nearly 30% of the U.S. Population will be 50 Years or Older



# The Most Common Illnesses in the 50+ Age Group Require Chronic Care

<u>Diagnosis</u>	<u>Visits* (M)</u>
<b>Essential Hypertension Unspec</b>	<b>52.9</b>
<b>Diabetes Mell without Complic</b>	<b>24.5</b>
<b>Lipid Disorders</b>	<b>19.8</b>
<b>Osteoarthritis</b>	<b>11.1</b>
<b>Menopause</b>	<b>7.2</b>
<b>Cataracts</b>	<b>7.2</b>
<b>Chronic Obstructive Airways Disease</b>	<b>7.1</b>
<b>Depression</b>	<b>6.3</b>
<b>Esophagitis</b>	<b>6.1</b>
<b>Hypothyroidism</b>	<b>6.1</b>

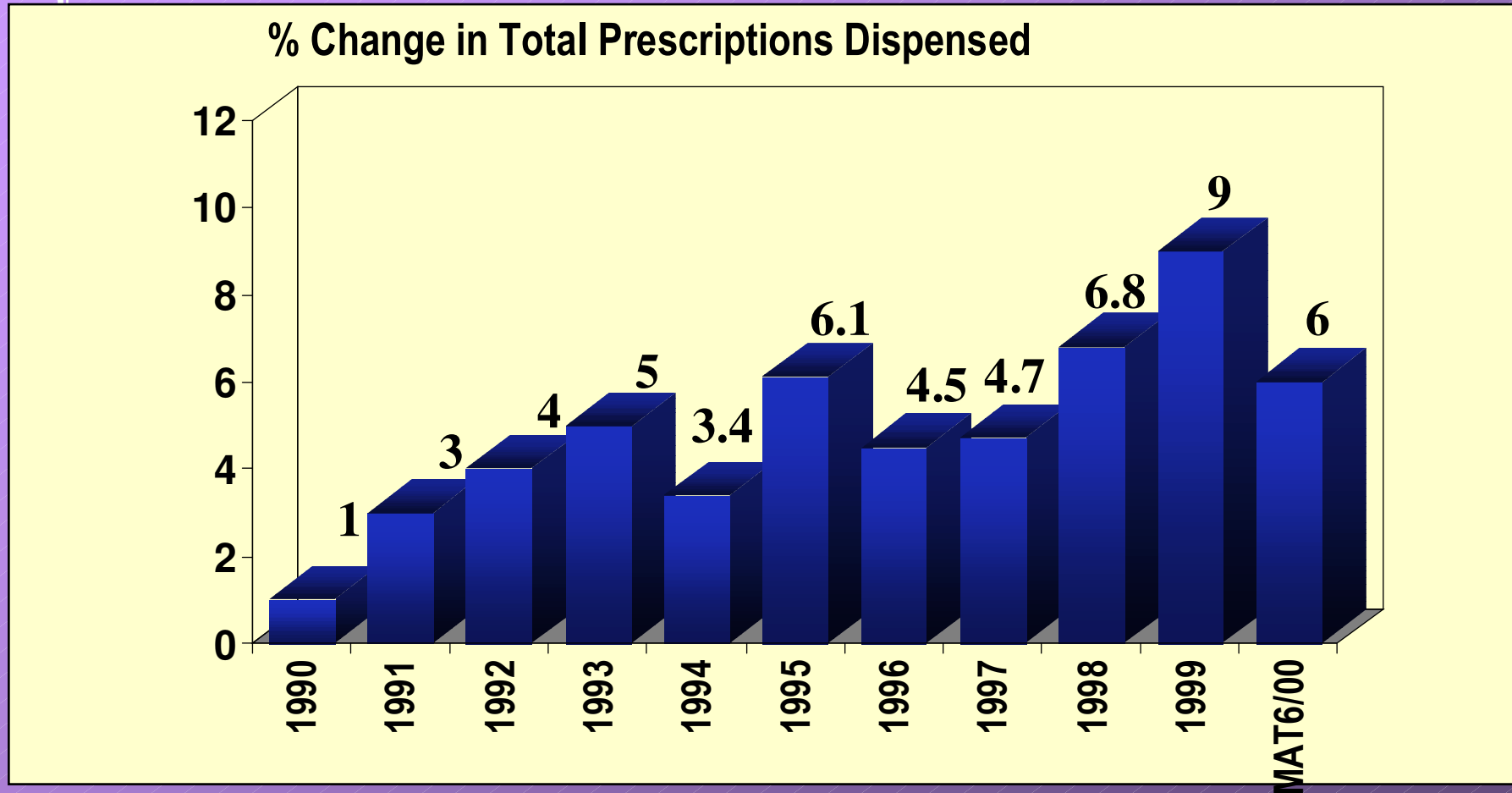
Note: Excludes all post-operative visits and routine wellness exams.

Source: IMS HEALTH National Disease and Therapeutic Index June 2000

\* Represents, in millions, projected number of patient visits specific to the diagnoses for which they are being treated by office-based physicians in the U.S.

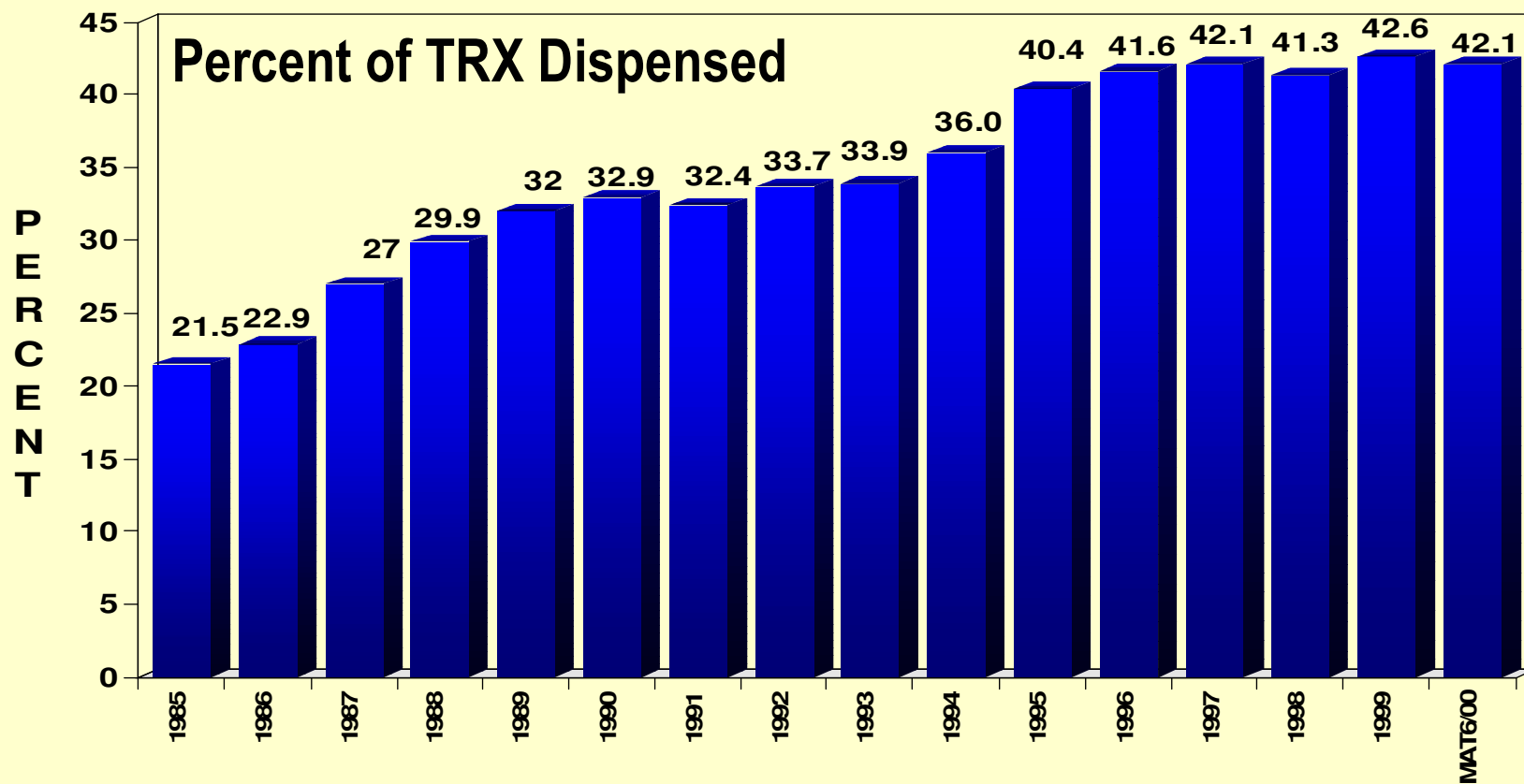
Copyright ©2000, IMS Health Incorporated. All rights reserved.

# Prescription Volume Remains Elevated



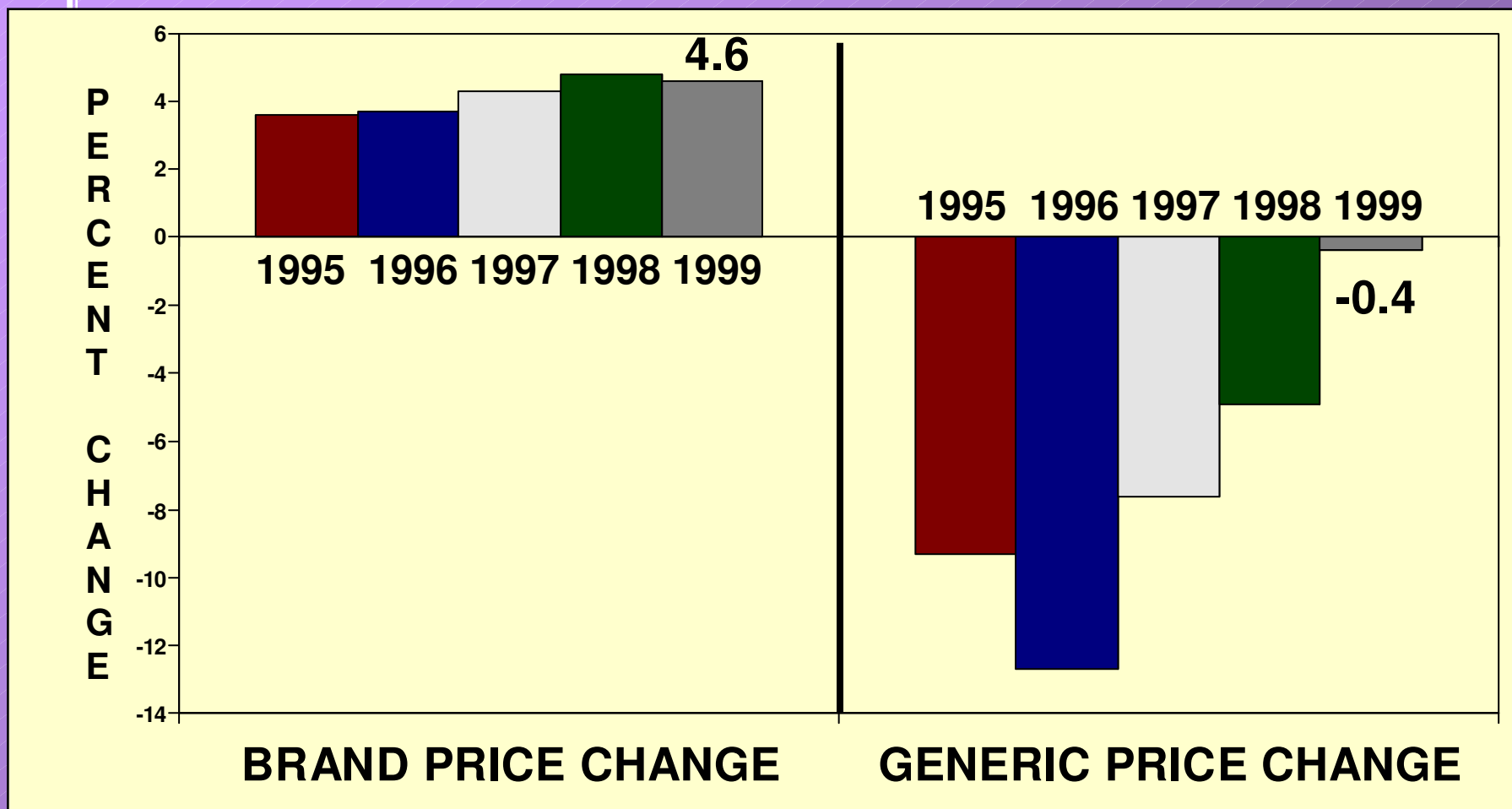
Source: *National Prescription Audit Plus™*

# Generic Share Has Hit a Plateau Despite Managed Care and Differential Co-pays



Source: *Pharmaceutical Pricing Index UPDATE*

# Brand Price Increases are Above CPI, Generic Prices Shrink Less



Source: *Pharmaceutical Pricing Index UPDATE*

# Many Significant Products will Lose Patent Protection by 2003

## Selected Key Patent Expiries: 2000-2003

2000	2001	2002	2003
BuSpar	Accupril	Augmentin	Cipro
Cytotec	Accutane	Axid	Detrol
Glucophage	Allegra	Claritin	Flonase
Hismanal	Feldene	Duracef	Flovent
Hytrin	Mevacor	Evista	Floxin
Proscar/Propecia	Nasonex	Intron A	Lotensin
Sporanox	Pepcid	Nolvadex	Plavix
Vasotec	Pravachol	Omnicef	Serzone
	Prilosec	Proleukin	Sonata
	Prinivil	Relafen	Valtrex
	Prozac	Sandostatin	
	Zestril	Suprax	
		Xanax	

**Source: Patents International and Strategic Business Planning Analysis 05/00**

**NOTE: Patent Expiry does not necessarily result in genericization**

# Key trends Europe

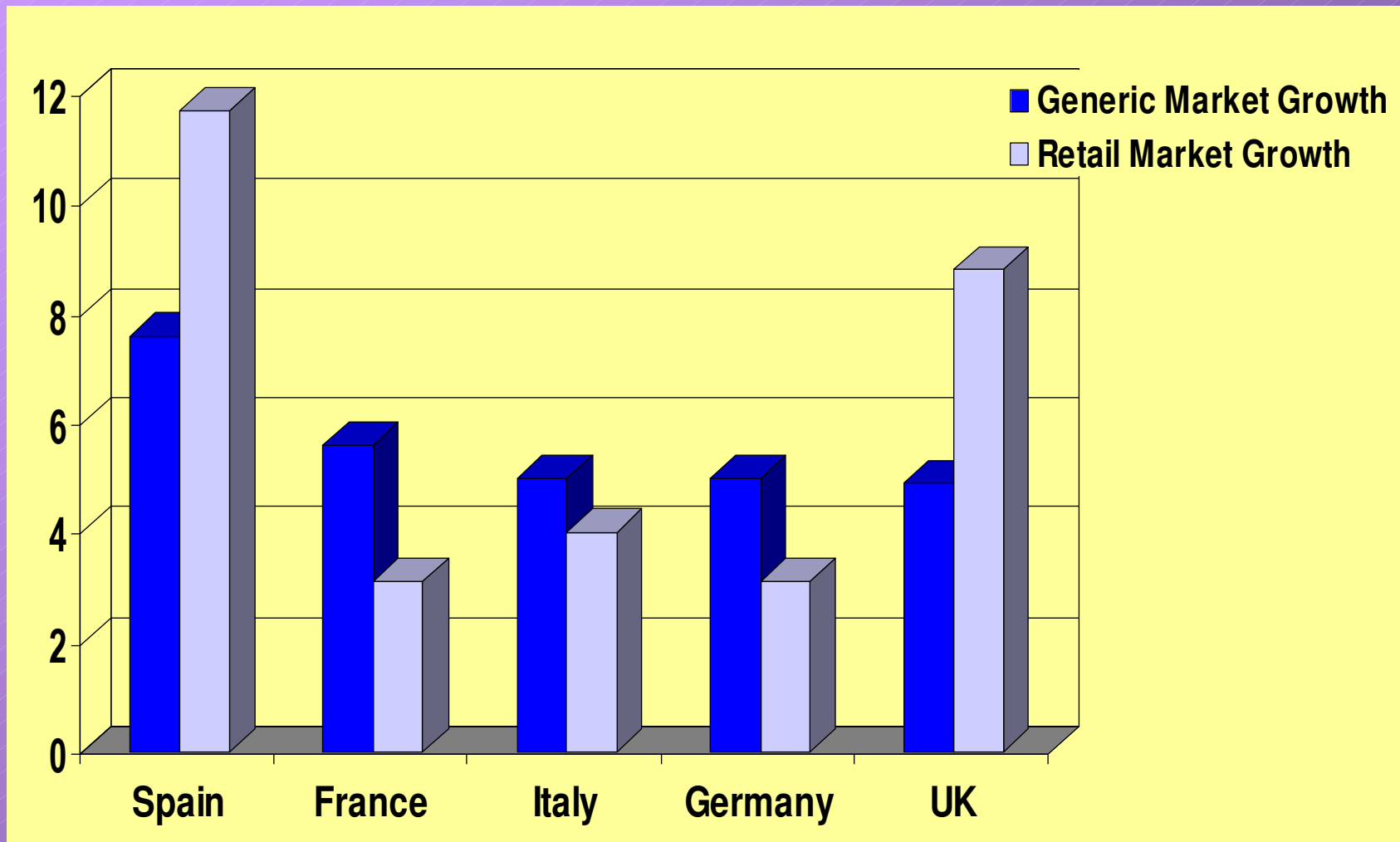
## Assumptions

- Slow changes towards “market driven” health care
- Increasing GDP growth but low inflation
- Price effected by regulation, generics and parallel trade
- Consumerism in health care more limited
- Continued market integration - Speeding-up of launches

	1999	2004	CAGR% 1999-2004
France	17.8	23.7	6.0
Germany	19.4	25.0	5.2
Italy	10.7	14.9	6.8
Spain	6.7	10.4	9.2
UK	11.1	17.4	9.6
<b>Total EU</b>	<b>79.9</b>	<b>110.6</b>	<b>6.7</b>

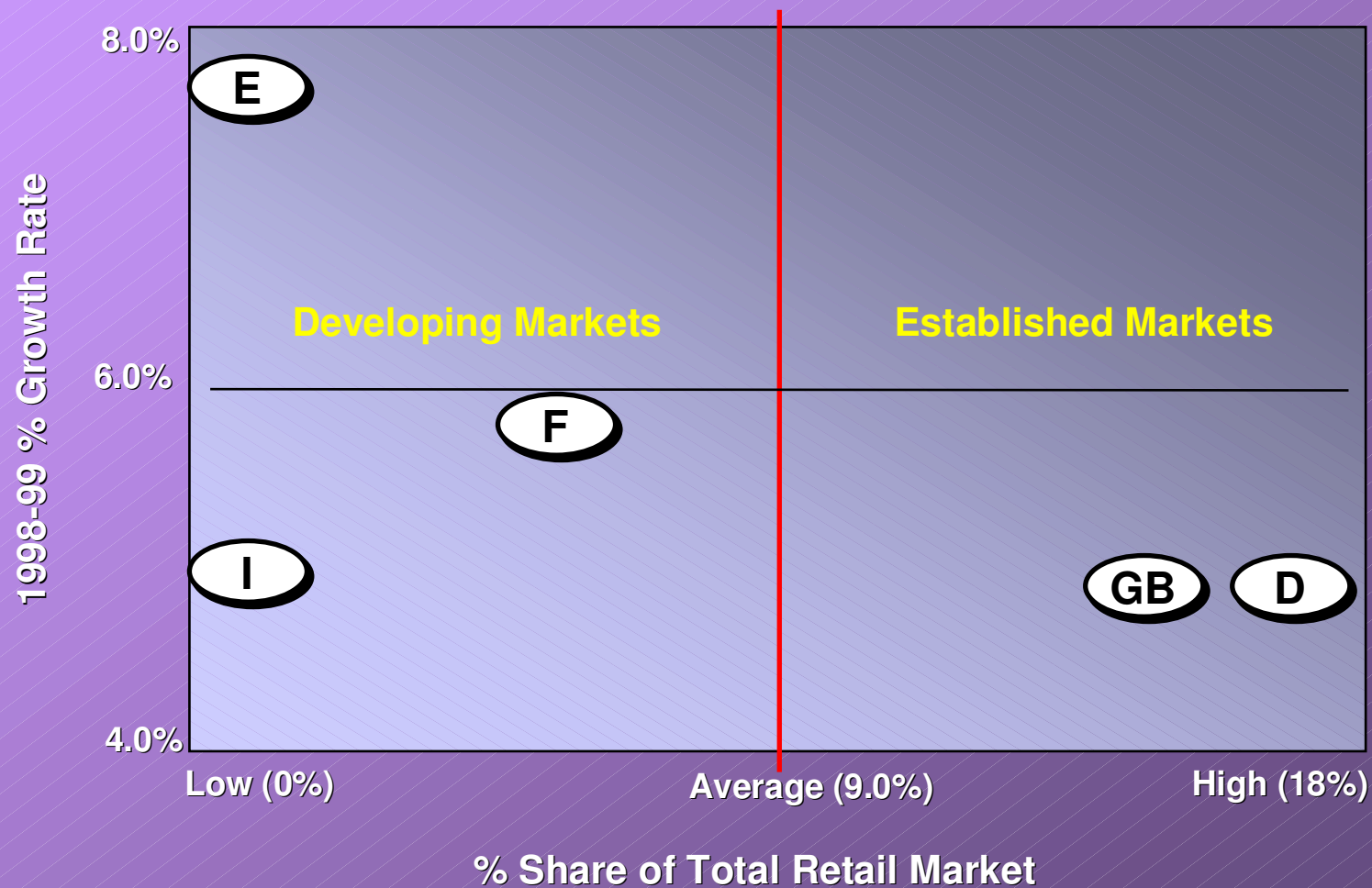
# 5 Leading European Markets Sales Growth

1998-99 (% USD)



# Generics Growth And Size Of 5 Leading European Markets:

9199\* % SHARE (USD) - 1998\*-1999\* % GROWTH (USD)



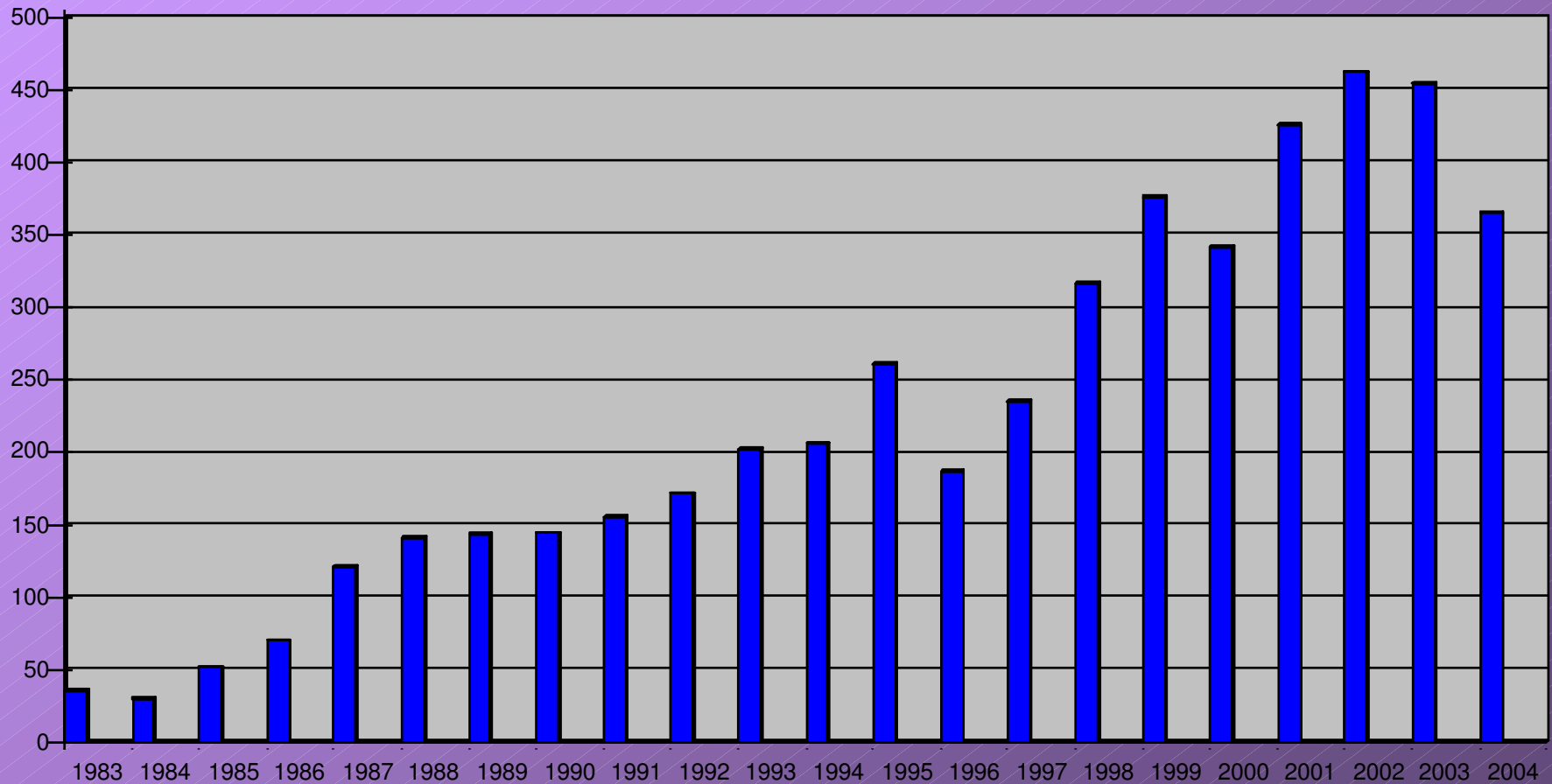
# Penetration Rates And Price Differential - National Averages

	Penetration on average after 4 years	Differential between reference price and generic after 4 years
➤ UK	50-60%	80%
➤ Germany	40-50%	30%
➤ France	5-15%	20-30%
➤ Italy		
➤ Spain		

# Generic Forecasts

- **\$30.5 billions by 2004 - CAGR = 12%**
- **1/3 of top 35 molecules lose patent protection by 2004**
- **Total exposure for top 21 companies 44.6 billion**
  - **61% with top 8**

# Number Of Patent Expires In The 5 Leading European Markets



# Leading Molecules Coming Off Patent

	<b>UK</b>	<b>GERMANY</b>	<b>SPAIN</b>	<b>USA</b>
<b>1999</b>	Paroxetine Lisinopril	Omeprazole	Ranitidine	
<b>2000</b>	Fluoxetine	Lovastatin		Simvastatin Pravastatin
<b>2001</b>	Simvastatin	Simvastatin Ciprofloxacin	Enalapril	Omeprazole/ Fluoxetine/Loratadine
<b>2002</b>	Omeprazole	Cetirizine	Sertraline	
<b>2003</b>			Ciprofloxacin	
<b>2004</b>			Aceclofenac	

# The Future for Euro Generics

## Retail market share in 2004

	<u>%</u>
UK	17.4
France	8.3
Germany	18.5
Italy	0.8
Spain	1.5



# Regulatory And Legal “Attitude” Towards Generics

Country	Patent Situation	Registration	Pricing
France	↑	↑	↓
Germany	↑	↑	↑
Italy	↓	↓	↓
Spain	↓	↓	↓
UK	↑	↑	↑

↑ = Positive attitude; ↓ = Negative attitude; ↔ = Indifferent

# Attitudes To Generics In The Supply Chain And Their Impact On The Market

Country	Wholesalers	Prescribers	Dispensers	Patients
France	↔	↑	↑	↔
Germany	↔	↑	↔	↑
Italy	↔	↔	↓	↓
Spain	↔	↓	↓	↓
UK	↔	↑	↑	↔

↑ = Positive attitude; ↓ = Negative attitude; ↔ = Indifferent

# Latest Developments Spain And France

## ➤ France

- Substitution
- Margins
- Discount up to 10.74%
- Abbreviated registration if price 30% below original brand

## ➤ Spain

- Medicine Agency set up working group for generic registration
- Generic substitution
- Reference pricing

# Four Categories Of Generic Competitors In Germany

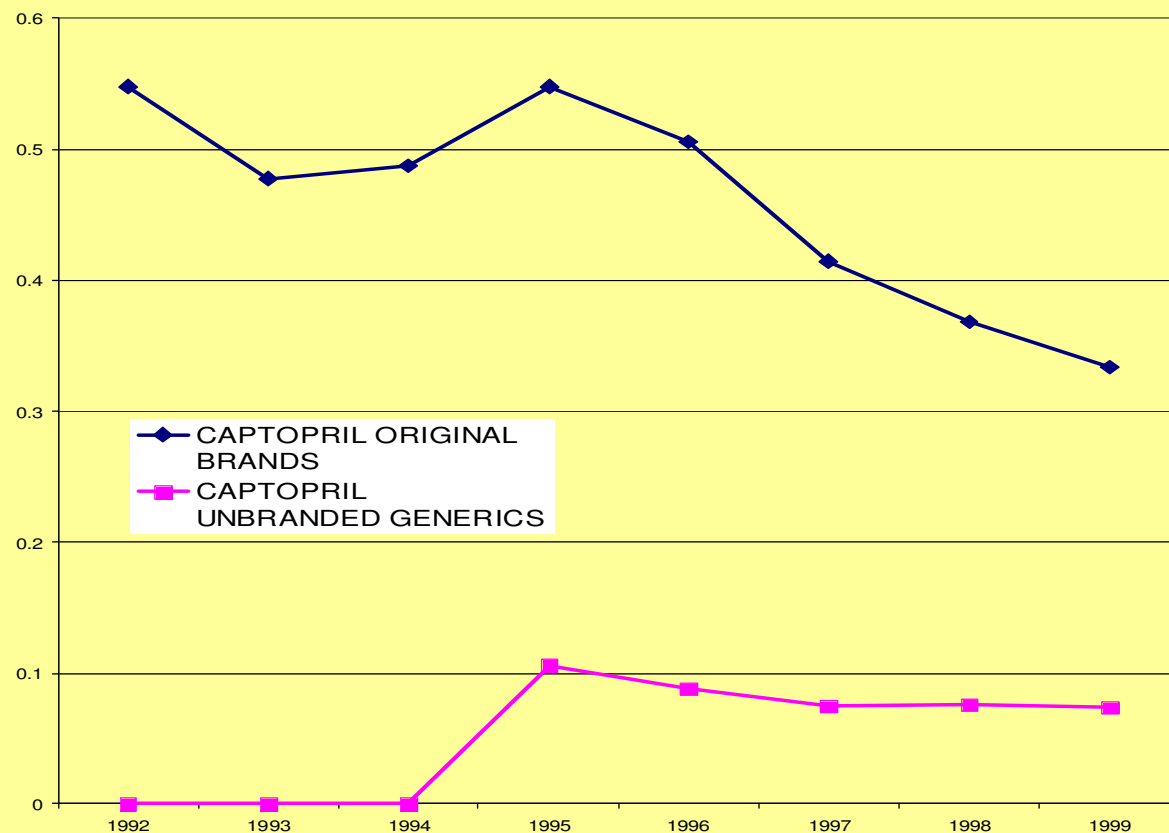
- Full range suppliers
- Companies specialising in specific indication groups
- R&D-based manufacturers offering generics as line extension
- Low-priced generic operators which offer the lowest prices by saving on sales and service cost

# Examples Of generic Entrants In Germany

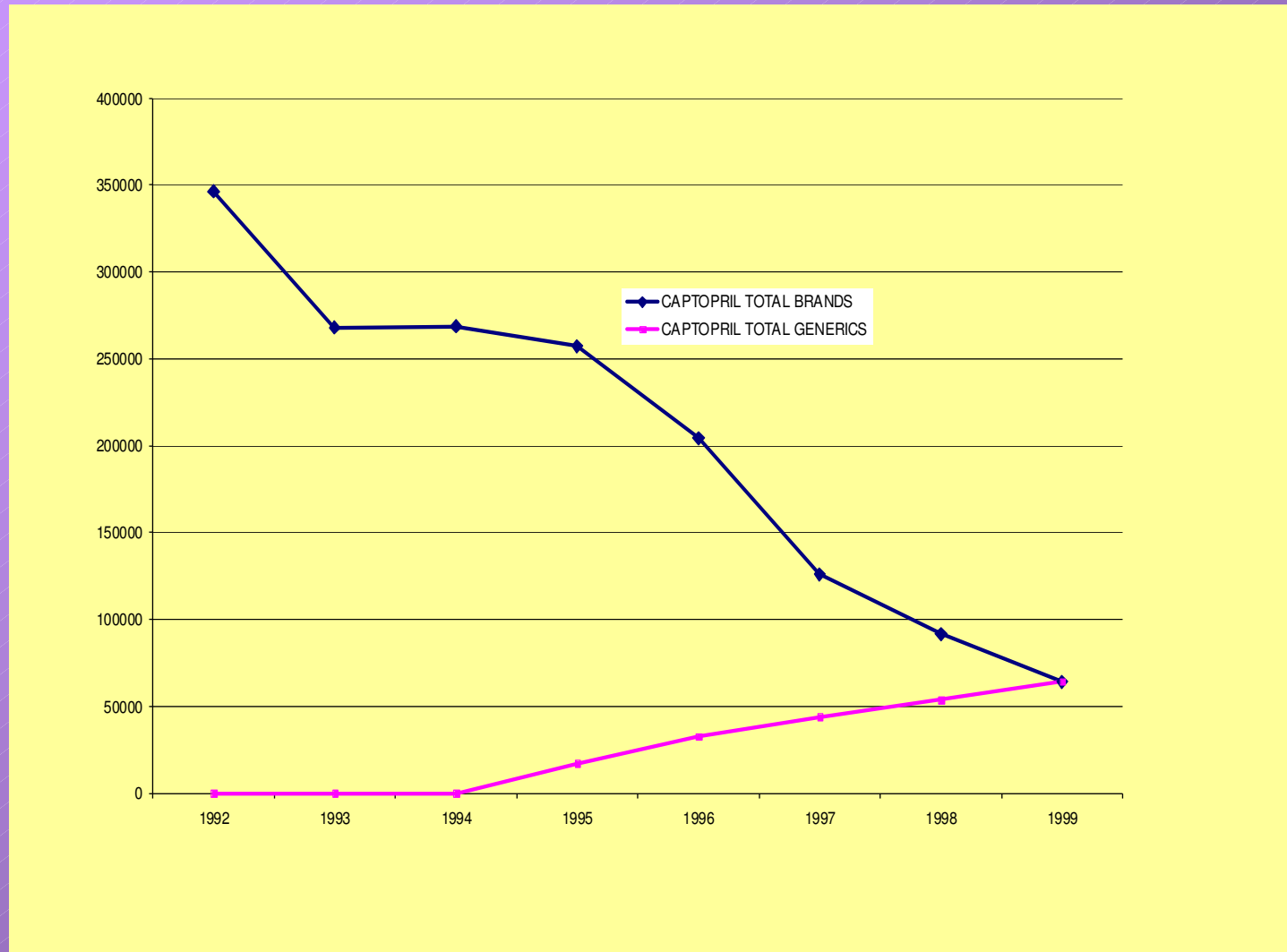
Number of generic for Metoprolol launched by year (exp. 03/1989)	
1990	2
1991	7
1992	3
1993	5
1994	3
1995	5
1996	4
1997	1
1998	1
1999	1
<b>Total 9 years</b>	<b>32</b>

Number of generic for Atenolol launched by year (exp.02/1988)	
1987	1
1988	2
1989	12
1990	3
1991	2
1992	1
1993	3
<b>Total 6 years</b>	<b>25</b>

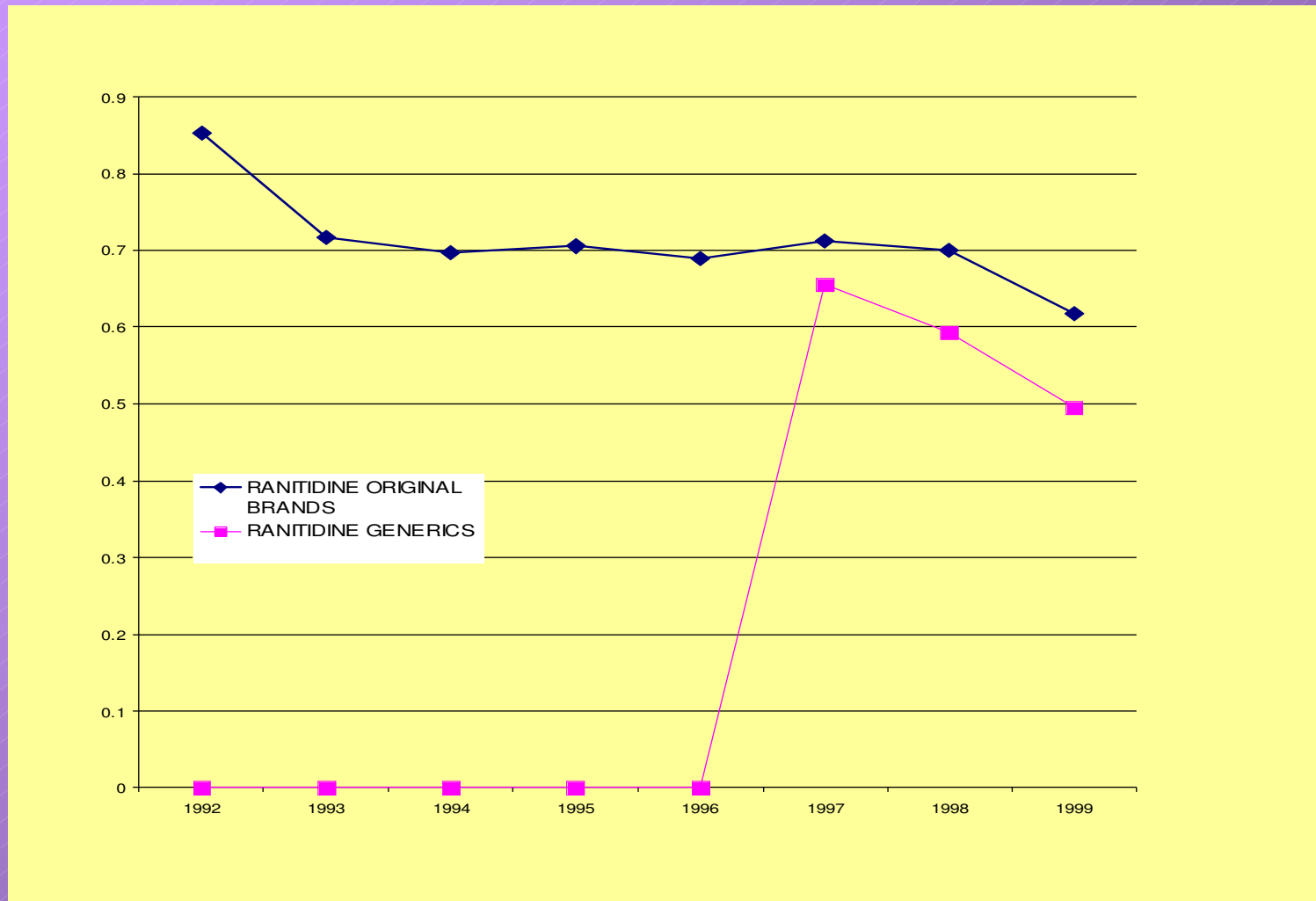
# Example Of Price Erosion: Captopril In Germany 1992- 1999 (Price Per Su) Usd



# Example Of Revenue Erosion: Captopril In Germany 1992-1999 Usd (000)



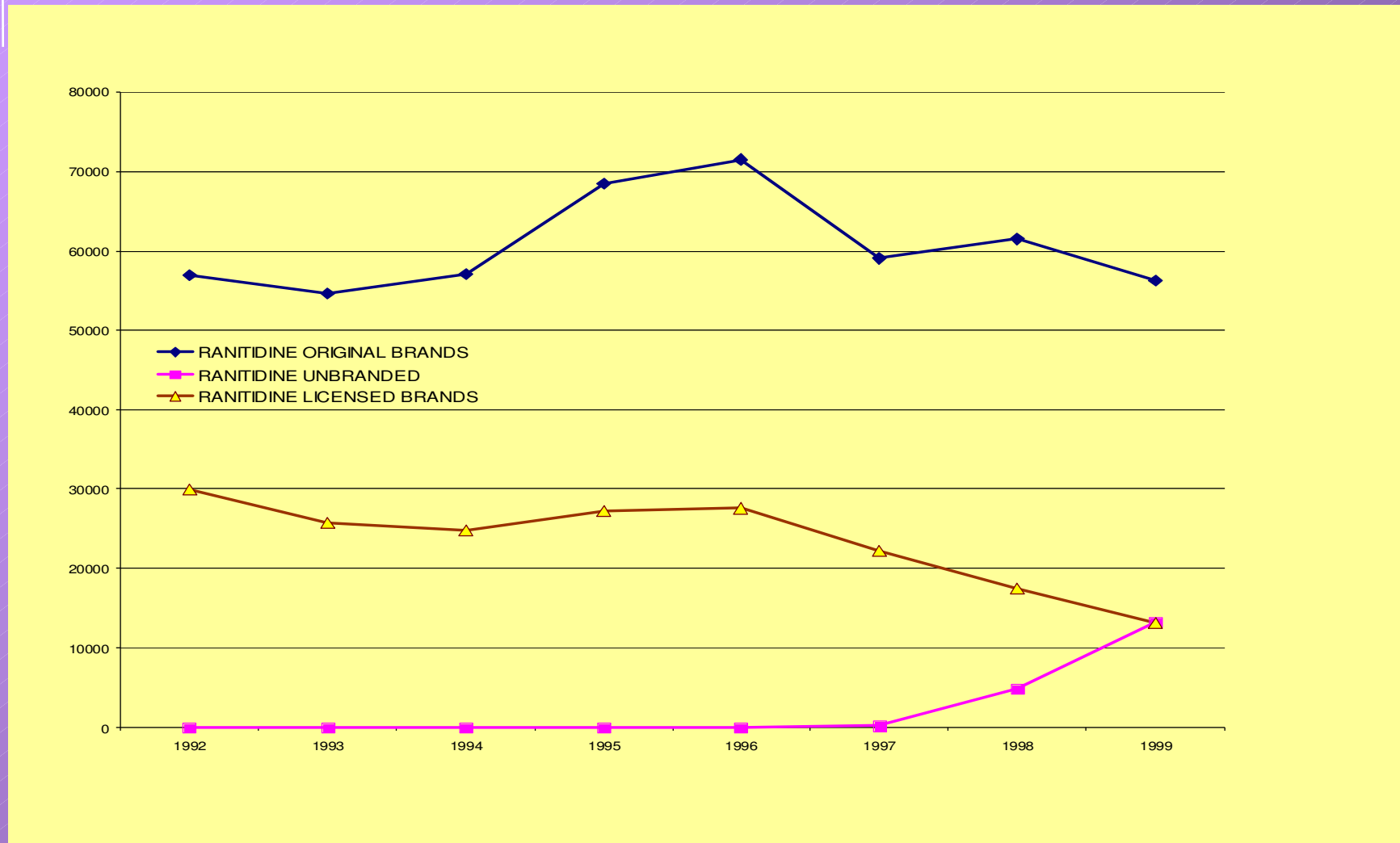
# Example Of Price Erosion: Ranitidine In The UK 1992-1999 (Price Per Su) USD



# Example Of Volume Erosion: Ranitidine In The UK 1992-1999 SU (000)



# Example Of Revenue Erosion: Ranitidine In Spain 1992-1999 USD (000)



# Reference Pricing

- There are two types of reference pricing operating in EU countries:
  - Internal
  - External
- Nine EU countries focus on price comparisons

# Reference Pricing

## ...The Theory

**Focuses on drug interchangeability**

**Fixes maximum limits on reimbursed prices**

**Patients can decide whether to pay**

**Companies can compete on price**

**Doctors focus on prescribing not on price**

**Fair prices and equal access**

# Reference Pricing and Generics

COUNTRY	REF PRICE	GENERICS
France		✓
UK		✓ ✓
Germany	✓ (89)	✓ ✓ established
Netherlands	✓	✓ ✓ established
Italy	✓ (96)	✓
Spain	✓ (99)	✓
Denmark	✓ (93)	✓ ✓ established
Sweden	✓ (93)	✓
Belgium		✓

✓ small mkt share  
 ✓ ✓ large mkt share

# Complexity of Reference Pricing

## Spain -

**'Bioequivalent generic competitor'**

**Ref price 10 - 15% lower than most expensive product**

**annual revisions**

**1st year launch within 2 months of market approval to trigger ref mechanism**

**Average of cluster or reimbursement. Level fixed at or closest**

## Netherlands- Cluster system (brand & generics)

**a) similar therapeutic activity;**

**b) similar range of indications;**

**c) no clinically relevant differences e.g. side effects;**

**d) administered by same route;**

**e) same age group**

**Reviewed each time a new product enters**

## Denmark - Only Synonymous products

**Reimbursement level calculated as % of the mean of the two lowest priced products on a DDD basis within ATC**

# Complexity of Reference Pricing

**Germany-** Off patent products

- a) identical active ingredients
  - b) pharmacologically & therapeutically comparable ingredients
  - c) comparable therapeutic effects
- Reviewed every year

**Italy -** Same active ingredients - cheapest reimbursed

**Sweden -** 'Identical' products off-patent, therapeutically equivalent generics  
Cheapest equivalent product available four times a year

# Impact of Reference Pricing

- **Brand name products are generally forced to reduce prices to the reimbursement level**
- **Generic products lower maximum reimbursement level**

# Impact Of Reference Pricing In Spain

- Brand name products are generally forced to reduce prices to the reimbursement level
- Generic products lower maximum reimbursement level
- Patients can decide whether to pay
- Doctors focus on prescribing not on price
- Drug Interchangeability

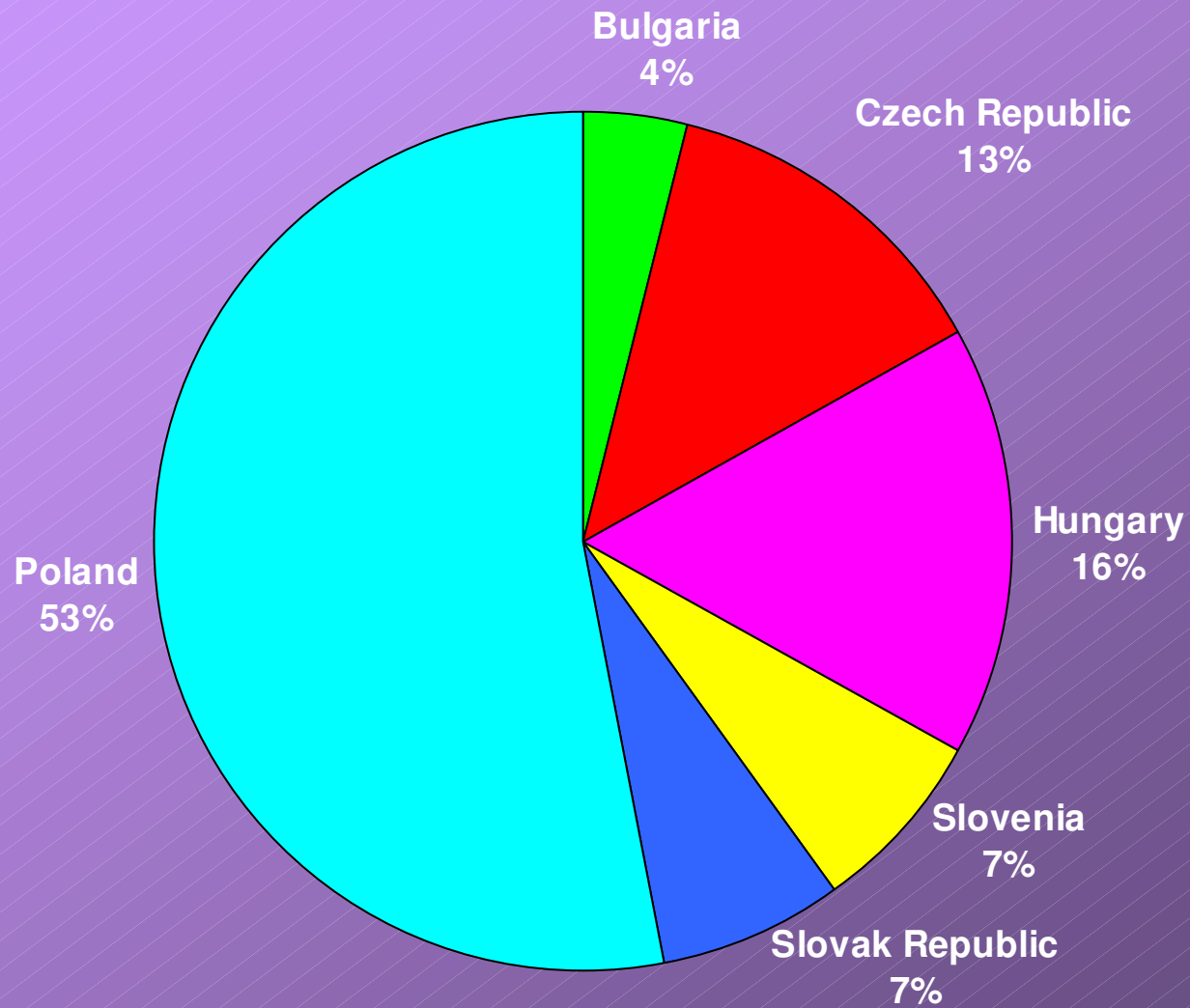
# Central & Eastern Europe

**CAGR: 1999 - 2004**  
**7.2% (US\$ terms)**

# Central Europe

	Generic Market Share in Combined CEE Countries		
	MAT Qtr III 97	MAT Qtr III 98	MAT Qtr III 99
<b>Total Retail Market</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>
<b>Unbranded</b>	<b>6.6%</b>	<b>6.2%</b>	<b>5.9%</b>
<b>Other Brand</b>	<b>35.2%</b>	<b>37.6%</b>	<b>38.9%</b>
<b>Licensed + Original Brand</b>	<b>50.0%</b>	<b>52.0%</b>	<b>52.4%</b>
<b>Products not yet classified</b>	<b>8.2%</b>	<b>4.2%</b>	<b>2.8%</b>

# Forecast Breakdown of the CEE Total Market Sales at Actual Price (US\$) in 2004



# East European Pharmaceutical Market (2000-2004)

## US\$ Billion

<b>Country</b>	<b>2000</b>	<b>2004</b>	<b>CAGR 1999-2004</b>
<b>Poland</b>	<b>2.74</b>	<b>4.83</b>	<b>14.8%</b>
<b>Hungary</b>	<b>0.96</b>	<b>1.46</b>	<b>12.6%</b>
<b>Czech Republic</b>	<b>0.85</b>	<b>1.15</b>	<b>8.2%</b>
<b>Romania</b>	<b>0.50</b>	<b>0.67</b>	<b>7.8%</b>
<b>Slovak Republic</b>	<b>0.41</b>	<b>0.67</b>	<b>15.3%</b>
<b>Slovenia</b>	<b>0.38</b>	<b>0.61</b>	<b>13.4%</b>
<b>Bulgaria</b>	<b>0.24</b>	<b>0.40</b>	<b>16.4%</b>
<b>Croatia</b>	<b>0.18</b>	<b>0.25</b>	<b>8.5%</b>
<b>Yugoslavia</b>	<b>0.14</b>	<b>0.15</b>	<b>0.9%</b>
<b>Macedonia</b>	<b>0.11</b>	<b>0.11</b>	<b>0.1%</b>
<b>Total Market Size</b>	<b>6.54</b>	<b>10.33</b>	<b>12.4%</b>

# CIS Pharmaceutical Market (2000-2004) US\$ Billion

<b>Country</b>	<b>2000</b>	<b>2004</b>	<b>CAGR 1999-2004</b>
Russian Federation	1.10	1.43	6.7%
Ukraine	0.18	0.20	2.5%
Lithuania	0.10	0.12	4.2%
Latvia	0.09	0.10	4.1%
Estonia	0.05	0.05	3.6%
Kazakhstan	0.03	0.03	2.7%
Belorussia	0.03	0.03	1.6%
Uzbekistan	0.02	0.02	1.2%
Georgia	0.02	0.02	4.0%
Azerbaijan	0.01	0.01	1.6%

# Central & Eastern Europe Healthcare Environment

- Healthcare spend remains well below EU/OECD average except in Czech, Hungary/Slovenia
- Pharmaceuticals account for over 20% of healthcare spend
- Govts committed to healthcare reform with Poland most advanced and Bulgaria furthest behind
- Markets dependent on health insurance funds & direct govt subsidies for funding but health insurance collection remains problematic as is management of funds
- Pricing & reimbursement systems are over-complex, bureaucratic and lack transparency
- No retroactive product patent protection

## Per Capita Sales (US\$)

<b>Country</b>	<b>1999</b>	<b>2004</b>	<b>CAGR 1999-2004</b>
<b>Bulgaria</b>	<b>22.3</b>	<b>49.2</b>	<b>+17.1%</b>
<b>Czech Republic</b>	<b>75.3</b>	<b>112.5</b>	<b>+8.4%</b>
<b>Hungary</b>	<b>80.2</b>	<b>148.1</b>	<b>+13.1%</b>
<b>Poland</b>	<b>62.5</b>	<b>124.1</b>	<b>+14.7%</b>
<b>Slovak Republic</b>	<b>60.9</b>	<b>123.3</b>	<b>+15.1%</b>
<b>Slovenia</b>	<b>161.9</b>	<b>306.1</b>	<b>+13.6%</b>

# Central & Eastern Europe Key Events Impacting Future Growth

- Reimbursement listing policies
- Price controls
- Increasing copayments
- Stricter hospital budgets
- Prescribing controls such as guidelines, treatment protocols

# Generics - Future Situation

- **Volume sales will increase significantly driven by:**
  - **Govt policies such as substitution and prescribing guidelines**
  - **Patent Expiries**
  
- **Growth in value terms will be constrained due to:**
  - **Price competition**
  - **Govt pricing initiatives such as reference pricing**
  - **New competitors in the most attractive markets, eg Canada and the UK and low-priced competitors from India and South East Asia**

# Generics - Future Situation

- Retail growth for major generics markets (1999-2004) is forecast to grow at 12% CAGR to US\$ 30.5 bn in 2004
- Of the leading 35 molecules world-wide in US\$ terms, 13 will lose their patent protection over the next five years
- Major patent expiries during the period in all major therapy classes:
  - Central Nervous System (Anti Depressants - SSRIs)
  - Cardiovascular System (Ace Inhibitors)
  - Alimentary Tract (Proton Pump Inhibitors)
  - Respiratory System (Antihistamines)

# Thank you!

**Graham Lewis**  
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